

”How Engineering Impacts Diversity, Equity, and Inclusion”: A Case Study in Graduate Course Design and Assessment

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5 **Abstract**

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7 Racist soap dispensers, algorithmic bias, and the confrontation of historical inequities exemplify
8 incomplete engineering. What these case studies neglect to account for is diversity, equity, and
9 inclusion (DEI). How does the engineer of the twenty-first century understand the impact of their
10 research in the context of DEI? Non-technical engineering courses provide important tools to
11 better understand the sociotechnical systems of the profession. This study evaluates a new
12 graduate level course titled “How Engineering Impacts Diversity, Equity, and Inclusion” that
13 emphasizes the importance of non-technical engineering skills, with a focus on DEI. This course
14 considers writings from a variety of authors, representing distinctive perspectives on matters of
15 diversity, equity, and inclusion. Through active engagement with this material, this course
16 confronts history to identify and understand instances of racism, sexism, discrimination, and
17 bias, specifically in science and engineering. This study builds on previous scholarship presented
18 to ASEE along with other related fields to demonstrate how discussion-based courses challenge
19 graduate students to think more critically about the engineering design process and the active
20 integration of the social dimensions of engineering problems.

21
22 **Keywords**

23 Science, technology, and society
24 Diversity, equity, and inclusion
25 Graduate instruction
26 Course design
27

28 **Diversity, Equity, and Inclusion**

29 Diversity, equity, and inclusion (DEI) – what do these three words mean? Though DEI
30 terminology frequently appears as intricate buzzwords, undergraduate and graduate students and
31 instructors rarely discuss the greater understanding of these concepts, particularly in engineering
32 classrooms. An overwhelming number of institutions of higher education in the United States
33 now support different divisions attending to DEI or include explicit language defining the terms
34 in university statements. Common themes emerged through an analysis of five of these
35 institutions: the University of Virginia (UVA), Duke University, Cornell University, Stanford
36 University, and the University of Michigan. These universities typically characterize diversity as
37 the ways in which people differ, including the characteristics such as age, religion, disability,
38 sexual orientation, education, etc. that differentiate one individual from another. Equity is

39 broadly defined as fair treatment, access, opportunity, and advancement for all people. Inclusion
40 involves an active, intentional, and continuing process to build community well-being and
41 belonging. [1] [2] [3] [4] [5] While these definitions exhibit one way of thinking about these
42 important concepts, the definitions alone do not indicate ways in which to turn these thoughts
43 into actions. The translation of these tools into actions can best be understood in the classroom.
44 Contextualization of DEI in relation to the engineering profession is not uniformly integrated,
45 especially within the context of engineering education. The next section briefly introduces the
46 exploration of DEI within the American Society for Engineering Education.

47 **Incorporating Diversity, Equity, and Inclusion in the American Society for Engineering** 48 **Education**

49 A search through the conference proceedings of the American Society for Engineering
50 Education (ASEE) produces over 1,500 results for the keywords “diversity, equity, and
51 inclusion.” A small percentage of these results appears within the regional conferences, while
52 most results appear at the annual conference. Approximately 327 papers with those keywords
53 were presented at the 2022 ASEE annual conference and exposition, compared to 104 at the
54 2018 ASEE annual conference and exposition. [6] Though these results indicate a clear interest
55 in researching, understanding, and practicing DEI within engineering education, instructors have
56 not yet developed enough clarity about the integration of these themes within the curriculum.
57 Many papers emphasize the terminology, but do not discuss the practice of navigating these
58 ideas with students. The next section contextualizes one approach to implementing DEI in
59 practice at the graduate level.

60 **Understanding Graduate Engineering Education at the University of Virginia**

61 After the deaths of George Floyd, Breonna Taylor, and others, many universities created
62 class offerings and other initiatives that reflected the need for deeper conversations about race.
63 The University of Virginia Department of Mechanical and Aerospace Engineering (MAE)
64 created a Graduate Student Board as part of their DEI-DRIVE (diversity, equity, and inclusion –
65 diversity, respect, inclusion, vision, and equity) initiative. The Board developed a proposal for a
66 course on diversity, equity, and inclusion, complete with the class’s structure, learning
67 objectives, and a weekly outline of lesson resources. Though MAE wanted to offer this course,
68 there were no available faculty members in the department able to teach it. The University of
69 Virginia School of Engineering and Applied Science features an embedded program called
70 Science and Technology in Society (STS). Scholars in this department, primarily social
71 scientists, specialize in teaching engineering ethics. The STS program offers courses at the
72 undergraduate level that attend to conversations about DEI, but does not consistently offer many
73 similar courses at the graduate level. The MAE graduate students’ proposal therefore created a
74 great opportunity for cross-departmental collaboration.

75 The field of Science and Technology in Society attends to the nontechnical skills
76 necessary for a well-rounded engineering education. STS draws from a full range of disciplines
77 in the social sciences and humanities to examine how science and technology simultaneously
78 shape and are shaped by society, including politics and culture. The nontechnical approaches

79 offered by STS provide engineering students with conceptual tools to think about engineering
80 problems and solutions in more sophisticated ways. However, no universal standard for
81 incorporating these skills into engineering curricula exists. As Seabrook et al. describe in
82 “Teaching STS to Engineers: A Comparative Study of Embedded STS Programs,” a variety of
83 STS distribution methods means that some programs feature standalone courses from outside the
84 engineering school, while others incorporate STS material into more traditional engineering
85 courses. [7] These mixed approaches indicate the scattershot approach to STS education taken by
86 various engineering programs. Despite the ability of STS courses to enhance ABET
87 accreditation, only a small percentage of engineering programs embed STS departments within
88 engineering schools. While available statistics suggest that engineering schools are integrating
89 more STS departments and courses at the undergraduate level, few course offerings at the
90 graduate level attend to the formation of nontechnical STS skills. [7] The following section
91 describes the UVA DEI graduate course developed and taught in fall 2022.

92 **STS/MAE 6592 – How Engineering Impacts Diversity, Equity, and Inclusion**

93 **Course Description and Objectives**

94 Why choose engineering? Often, individuals choose to become engineers because they
95 have a passion for creating knowledge and technologies that serve society. Despite the wealth of
96 data and impressive advances in the field of engineering, experimentation also raises several
97 serious ethical, social, and public-policy concerns. Though scientists and engineers have often
98 maintained that their work is value free, they are now increasingly required to factor in diversity,
99 equity, and inclusion responsibilities as they plan to conduct their programs of research.
100 Analytical tools from STS can help engineers better understand the sociotechnical systems of the
101 profession, including how engineering impacts DEI.

102 The course titled “How Engineering Impacts Diversity, Equity, and Inclusion” considers
103 the writings of a variety of authors and a few films, representing distinctive perspectives on
104 matters of diversity, equity, and inclusion. Through their engagement with this material and in
105 dialogue with each other, students in the course will:

- 106 • Look historically to identify and understand instances of racism, sexism, discrimination,
107 and bias, specifically in the science and engineering fields
- 108 • Consider their own implicit bias and how it impacts technological devices and engineered
109 systems
- 110 • Recognize and address gaps in diversity, equity, and inclusion in their own research
- 111 • Evaluate stereotype threat and imposter syndrome in the context of DEI and how they
112 impact researchers’ mentality

113 **Course Design and Materials**

114 In recognition of inequity among the student population, this course requires no textbook.
115 All assigned materials are digitally available through UVA’s online learning management
116 system. This course design choice enhances accessibility, supporting the course goal of
117 inclusion. Foundational texts that have informed the course include *Technology Matters*:

118 *Questions to Live With* by David Nye; *Engineering Ethics: Contemporary and Enduring Debates*
119 by Deborah G. Johnson; and *Race After Technology* by Ruha Benjamin. Based on the guiding
120 principles outlined in these texts, the course is divided into four broad modules. In the first
121 module, students use introspective reflection in thinking about engineering stereotypes,
122 considering how they can challenge these stereotypes. This module explores DEI etiquette,
123 implicit bias, confirmation bias, stereotype threat, and imposter syndrome. The assigned readings
124 and visual materials for this module specifically focus on the graduate student experience. For
125 example, the assigned reading for the discussion about imposter syndrome is called “The
126 Imposter Phenomenon Among Black Doctoral and Postdoctoral Scholars in STEM” by
127 Devasmita Chakraverty. During the in-class discussion about this reading, it became clear that
128 the students needed a space to explore their experiences and to unpack the imposter syndrome
129 they were able to successfully identify and overcome due to this reading.

130 The second module confronts history, examining cases of historical injustices in relation
131 to DEI. This module began with a viewing of the film *Hidden Figures* and a discussion of Jim
132 Crow laws and etiquette. Contextualizing engineering innovations and history simultaneously
133 illustrates the interconnectedness and responsibility of the engineering profession. This case
134 study illuminates the racial tensions and systems of oppression that have shaped and
135 characterized American society, a perspective critical for international graduate students. In
136 addition to spurring discussions about the role of technology and race, the film also opens
137 conversations about bias in the engineering workplace, enabling students to draw connections to
138 the University of Virginia. Subsequent case studies in this module include the history of eugenic
139 science, the Tuskegee syphilis study, and algorithmic bias. The other important visual included
140 in this module is a Netflix documentary called *Coded Bias*. Released in 2020, this recent
141 documentary highlights what is often missing in newer technologies: better datasets. This second
142 module provides the foundation for understanding the nuances and intricacies of engineering
143 failures to help inform conversations about more contemporary engineering issues.

144 The third module uses case studies, experts, and guest speakers to address the role of
145 engineers and engineering in DEI. Some topics included the Flint, Michigan, water crisis, digital
146 segregation, racial zoning, microplastics, how to engage stakeholders to incorporate social
147 inequity in coastal climate resilience, and genetically modified organisms. Guest speakers
148 included Dr. Rider Foley, who co-wrote a piece titled “Towards Digital Segregation?
149 Problematizing the Haves and Have Nots in the Smart City” about Harlem, New York. PhD
150 student Valerie Michel, who co-wrote a piece titled “An Assessment of How Stakeholders
151 Incorporate Social Inequity into Coastal Climate Resilience,” also spoke to the class. Having a
152 current PhD student present research that actively incorporates DEI provides an invaluable
153 resource for first- and second-year graduate students who will be preparing ethical research in
154 the not-so-distant future. The variety of experts and case studies included in module three
155 emphasizes how engineers and engineering projects are not separate from DEI, but rather have a
156 direct impact on DEI outcomes.

157 The fourth and final module of this course asks students to explore the connections
158 between engineering and social justice. Students strive to answer the question posed by Deborah

159 Johnson: “Is social justice in the scope of engineers’ social responsibilities?” [8] While there are
160 many topics covered over the course of the semester, each class has their own unique interests.
161 The remainder of the final module requires students to select a topic of their choosing, attending
162 to a case study not fully explored earlier in the semester, or not included in the original syllabus.
163 The students then read and research these topics and present their discussions to the class.
164 However, the University of Virginia experienced a deadly shooting in November 2022 that
165 changed the tone of the final module. While the intention remained the same, the final module in
166 practice became a place to examine a different kind of engineering representation. After a few
167 classes dedicated to discussing and processing the recent events at the university, the students
168 worked together as a collective to establish the most realistic way to finish the semester while
169 maintaining course objectives. The final case study as selected by this particular class was a
170 viewing and discussion of *The Dropout*, a drama miniseries on Hulu that walks through the
171 intricacies and nuances of the Theranos case. Students conducted additional research to fact
172 check the accuracy of the timeline and details of the case; more importantly, they reflected on
173 how engineers were portrayed in the miniseries. Could the students identify moments of
174 stereotype threat, imposter syndrome, confirmation bias, and other themes identified earlier in
175 the course? The conversation about this final case study emphasized the importance of ethical
176 research, but also highlighted the role of media in perpetuating engineering stereotypes, both
177 good and bad.

178 **Assessments**

179 Assessments for this class fall into five different categories. The first category, active
180 class participation, includes consistent attendance, completing readings in sufficient time to
181 reflect on the assigned topics, speaking during class, and engaging with ideas from other students
182 and the instructor. For the second category, team discussion leadership, the instructor encourages
183 and supports students to lead small discussion groups posing appropriate challenges, questions,
184 or activities. The third category, discussion board responses, requires an informal reflection on
185 the assigned material. For the fourth category, talking-point papers, students synthesize the
186 course material more formally through important reflection pieces. The fifth and last category, a
187 final project and presentation, consists of a review of and reflection on an individually selected
188 topic. Adjustments had to be made for the final project and presentation to protect the mental
189 health and safety of those enrolled in the fall 2022 class, so an additional talking-point paper
190 took the place of the project and presentation as a final reflection. The grading rubrics are
191 transparent in the syllabus, as well as on each individual assignment. Additionally, all
192 assessments are graded using a learner-oriented grading approach.

193 **Course Policies**

194 The most important course policy creates an atmosphere of respect and trust. The course
195 syllabus indicates that it is imperative that the classroom is open and hospitable to all class
196 members. Throughout the semester, students should examine their perspectives and values as
197 individuals, engineers, and people situated in a broader society and the environment. Students are
198 encouraged to respect and appreciate the different approaches that their colleagues might share in

199 a class discussion. Without establishing a safe physical space, this discussion-based course has
200 little success.

201 Other course policies indicate an illness and other absences clause, a late work policy,
202 how final grades are calculated, a statement about the honor code, how to establish individual
203 accommodations, support for religious accommodations, a list of student support resources, and
204 a flexibility disclaimer. The disclaimer at the very end of the syllabus allows each class to
205 explore their unique interests, goals, and learning styles. Allowing for the flexibility to alter
206 assignments and/or course material creates a more fruitful discourse.

207 **Lessons Learned**

208 Seventeen students enrolled during this pilot course: two in their third year, eight in their
209 second year, and seven in their first year. A mixture of master's and PhD students represented
210 four different disciplines – biomedical engineering, mechanical and aerospace engineering,
211 computer science engineering, and systems engineering. It is worth noting that seven of the
212 enrolled students were international students, while one student received their undergraduate
213 degree from the University of Virginia. Likewise, eight students identified as female, while nine
214 identified as male. Given this distribution, students were asked on the first day of class why they
215 elected to take this course. The overwhelming majority stated that they wanted an environment
216 where they could discuss and learn from their colleagues about engineering and DEI. Most of the
217 class did not receive a formal ethics course specifically designed for engineering students during
218 their undergraduate career. On the other hand, those students who did have an opportunity for an
219 engineering ethics course during their undergraduate career emphasized that they still felt the
220 need for a specific space for graduate students because of new research and career goals they had
221 not considered during their undergraduate education.

222 One student commented, “This class certainly challenged my perspective as an engineer
223 and as a human. Before this semester, I had hopes to make an impact in engineering, but I did not
224 think deeply on how engineering impacted DEI. I learned so much about the role of an engineer
225 and the power that I do have as a young woman in STEM. I am especially grateful for how much
226 I learned about advocacy for myself, and more importantly, for others.”

227 Another student said, “This was wonderful. I really enjoyed the class dynamic and the
228 discussion-based learning. I like the framework of this course and how it encompassed
229 engineering stereotypes and then moved into more specific cases, even ones related to UVA. I
230 think this course should be a requirement for all engineering students, graduate and
231 undergraduate alike. This class expanded my knowledge on my role and duty as an engineer and
232 what that means in shaping society and DEI efforts.”

233 It is clear based on the in-class discussions and assignments that a necessity exists for this
234 kind of course at the graduate level. While more institutions are incorporating engineering ethics
235 at various levels, by the time engineering students reach the graduate level, there is no uniform
236 shared experience in the exploration of non-technical engineering issues. Some of the students in
237 this course had extensive ethics courses based on their undergraduate curriculum, while others
238 had none. This disparity demonstrates the imperative nature of providing a graduate level course

239 that situates these students in their new roles. The next step for this course is to offer it again as a
240 special topics course cross-listed with a few engineering departments. Once this course receives
241 more quantitative feedback, the goal is to create a required, three-credit course for all first- and
242 second-year graduate students.

243 **Next Steps for All Educators: Creating Inclusive Learning Environments**

244 The road to the inclusion continuum requires small but powerful changes for all
245 educators. These changes particularly impact students in their graduate careers, as they will
246 assume leadership roles and responsibility that holds them directly accountable for creating
247 inclusive environments. Having inclusive role models in their education will positively reflect on
248 their future careers. What are the small changes that engineering educators can make in all their
249 classrooms? First, create high touch environments with consistent signage and communication
250 between the professor and the students, maintaining safe and secure classroom spaces for
251 communication. Second, create more personalized and proactive interactions, including relevant
252 self-disclosure, humanizing the relationship between the student and instructor. Third, create
253 clear performance expectations. Educators can make assumptions that students understand
254 syllabi and policies. Providing regular feedback for students solidifies performance expectations
255 because a calibration occurs when students receive tailored motivators. Fourth and finally, create
256 a climate of respect and trust in the classroom. One way to establish this climate on the first day
257 of class is to create a list of classroom norms. Holding to this agreement throughout the semester
258 creates a model of respect that will translate to classroom discussions and activities.

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